

**THE STABLE FAMILY HOME TRUST LIMITED**  
(A Company Limited By Guarantee)

**Report of the Trustees and Audited Financial Statements**

**For the year ended 31 March 2021**

Company no. 04421606  
Charity number: 1093672

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**THE STABLE FAMILY HOME TRUST**  
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**For the year ended 31 March 2021**

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**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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**REFERENCE AND ADMINISTRATIVE DETAILS**

<b>Company number</b>	04421606 (England and Wales)
<b>Charity number</b>	1093672
<b>Registered office</b>	The Stables Bisterne Ringwood Hampshire BH34 3BN
<b>Trustees</b>	Clive Clifford (Chairman) Mrs Susan Pepper (Deputy Chair) Simon Farrow (Company Secretary) John Hatchard John Mason Mrs Anne Rippon-Swaine Mike Thacker Gemma Murphy
<b>Chief Executive Officer</b>	Colin Waters
<b>Key Management Personnel</b>	
Director of Operations	Rachel Keeling
Head of HR	Sophie Cross
Senior Finance Officer	Sam Atter
Senior Service Manager	Joanna Gibbs
Volunteer and Housing Manager	Teresa Hunt
Head of Fundraising	Theresa Elliott
Service Manager	Yasmin Spencer
Service Manager	Mandy Harris
Service Manager	Ben Swan
Service Manager	Rebecca Leonard
Service Manager	Saffron Harrison
<b>Bankers</b>	NatWest plc 2nd Floor, Heron House 10 Christchurch Road Bournemouth BH31 3NR
<b>Auditors</b>	Fawcetts LLP Chartered Accountants and Statutory Auditors Windover House St Ann Street Salisbury SP1 2DR

**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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The trustees who are also directors of the charity for the purpose of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) ( effective 1 January 2015).

**REFERENCE AND ADMINISTRATIVE INFORMATION**

The legal and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities (SORP 2005).

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The Stable Family Home Trust is a charitable company limited by guarantee, incorporated on 22nd April 2002 (company number 04421606) and registered as a charity (number 1093672) on 3rd September 2002. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

The charity is located in Bisterne, Ringwood, Hampshire and its work focuses on supporting people with learning disabilities and their families. The Board of Trustees seeks to ensure that the needs of this group are appropriately reflected through the diversity of the trustee body. Traditional business skills and family interests are well represented on the Board of Trustees. There are four Board sub-committees that support the strategic planning of the charity - Finance sub-Committee, Fundraising Committee, Quality Assurance Group and Projects Group. The Projects Group was formed during the financial year following review of the Buildings Action Group. The Projects group comprises four Trustees, the CEO and Director of Operations and looks at new and developing services and aims to streamline information and authorisation activities between Trustees.

**Organisational structure**

The Stable Family Home Trust Board of Trustees currently has eight members who meet quarterly and are responsible for the strategic direction and policy of the Charity. Members of the Board come from a variety of professional backgrounds, all relevant to the work of the Charity. There are two Trustees with a family member who has a learning disability.

Day to day responsibility for the provision of services rests with Chief Executive, (CEO), Colin Waters, and through him the Director of Operations and the managers of individual services. The CEO is responsible and accountable for ensuring that the Charity delivers the services specified and that key performance targets are met. The Service Managers ensure that all staff have individual supervision and appraisal and that they continue to develop their skills, knowledge and working practices in line with best practice.

**Ongoing training and development for Trustees**

Trustees are regularly updated about the practical work of the Charity by attending training workshops run by the Trust managers, prior to Board Meetings. Additionally, each Trustee is involved in at least one Board sub-committee; using their particular skills to establish a relationship with service users and staff, providing another channel of quality monitoring, removed from the line management. Trustees receive regular management reports relating to: Complaints, Health & Safety, Accidents, Incidents, Near Misses, Medication Errors and Safeguarding as well as updates from all services.

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**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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**Public Benefit**

The Stable Family Home Trust Trustees confirm that in the review of its objectives, activities and Strategic Plan, due regard has been given to Charity Commission guidance. All The Stable Family Home Trust projects and activities are undertaken with the aim of benefitting people with learning disabilities (our beneficiaries). The Charity aims to establish and maintain good community relations and active engagement with local communities to mutual benefit.

No private benefit is derived from the activities of the Charity by the Trustees or parties related to them.

**Quality Monitoring**

A Trustee leads on 'Quality' within the Trust. He chairs the quarterly Quality Action Group that looks at how services can be continuously improved. The Charity measures the quality of its services in a number of ways: through the Care Quality Commission (CQC) Inspection Visits; Trustee visits to the homes and other services; the Director of Operations inspection visits; QAG meetings and reports; regular contact with families; service user meetings; service reviews with Local Authorities and a comprehensive, accessible Complaints, Comments, Compliments & Concerns policy. The Charity is committed to working towards working in partnership with Local Authorities to constantly improve quality.

**Health and Safety**

The Trust employs the services of a health and safety consultancy. Jo Gibbs (Senior Manager or her cover) lead on H&S and carries out inspections of SFHT premises. Reports are made quarterly to the Board.

**Equal Opportunities**

The Stable Family Home Trust is committed to Equal Opportunities and Diversity; our activities are open to people over 18 years old with learning disabilities regardless of gender, race, faith, personal circumstances or any other protected characteristic.

**Pay and Remuneration**

Pay and remuneration of the senior leadership team is set and monitored by Trustees. To ensure that the Charity recruit and maintain the right quality of candidate for senior posts we pay competitive rates similar to other charities where the post holder carries out comparable tasks. As a Charity, we do not make comparisons about remuneration with non-charitable organisations.

It is becoming ever more important that our senior managers have excellent business acumen as well as the skills needed to lead a social care organisation in challenging times. Therefore, it is essential for the future of the Trust that we are able to attract and retain professionals that can successfully lead the Trust into the future, offering high quality services, whilst ensuring financial viability.

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**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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**Risk management**

The Charity continues to review its risk management procedures. Systems and procedures have been established to mitigate the risks the Charity faces. The Charity recognises that there is potentially a significant external risk to funding and this is reflected in the development of new services that respond to Commissioners' Purchasing Intentions.

Policies and procedures are in place to ensure the fullest compliance with health and safety of service users, staff, volunteers, contractors and visitors. These ensure a consistent quality of delivery for all operational aspects of the Charity. The Health and Safety Consultant undertakes regular meetings with staff teams and training with service users around health and safety in the workplace. Policies and procedures are periodically reviewed and updated to ensure that they continue to meet the needs of the Charity and comply with changing statutory legislation.

**OBJECTIVES AND ACTIVITIES**

**Objectives and Activities**

The Charity's objects and principal activities are to provide a range of support services to adults with a learning disability. These services include, supported living, a registered care home, day and employment opportunities. The Charity states its aim as 'to support each person in an individual way that has agreed outcomes'. The main objectives and activities for the year aim to focus on supporting people with learning disabilities to lead ordinary lives as valued citizens within their local communities.

A key and ongoing commitment of the Charity is to establish and retain a highly skilled and professional workforce. To this end, the Charity invests significantly in the induction, supervision, appraisal, training and development of its staff and volunteers. The Charity demonstrates a person-centred employment ethos for its staff as well as ensuring this ethos is evident in delivery of all its' services to people with a learning disability and their families.

We will continuously review the services we provide, measure user satisfaction and make improvements as necessary.

The company owns and manages one registered Care home in Hampshire and supports 60 people in supported living services. In addition, it supports over one hundred people in day opportunity services. The Trust has a community-based service that offer opportunities around learning and employment for people with learning disabilities. 'Gifted' in Highcliffe is a small garden centre & gift shop offering employment opportunities for people with learning disabilities, whilst contributing a service to the local community.

The people we support are funded by various Local Authorities, the Local Clinical Commissioning Groups (CCGs) and some people are self-funding. Many people we support now have Direct Payments which enable them to exercise choice around the services they use.

**Our mission, vision and values**

Our mission, vision and values reflect our commitment to the people we support, their families and our staff.

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**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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**Mission: What we want to do**

The Stable Family Home Trust wants to give excellent support to people with learning disabilities and their families.

**Vision: How we will do this**

We will do this by supporting each person in an individual way that has agreed outcomes

**Values: What we believe is right**

It is important to us that everything we do will give people:

**Good Choices** We will give people information that is easy to understand so they can make choices that are right for them

**Rights** We will support people to know and to have their rights and to understand their responsibilities

**Independence** We will support each person to be as independent as they can be and want to be

**Individuality** We will respect people being different and value everyone the same

**Inspiration** We will help people to see a bright future for themselves and help them to achieve this.

**STRATEGIC REPORT**

**Achievement and performance**

**Finance**

A change in the way Local Authorities purchase our services, together with increases in costs, associated costs of setting up new services, and initial vacancies whilst awaiting agreed funding within new supported living services, has put pressure on our finances. However due to various Covid-19 grants from the Government and Local Authorities we have been able to make a surplus this year.

Our Capital Appeal was closed in early 2020, the Fundraising Team was merged and are now fundraising for running costs.

**Home Improvements**

The Charity has continued to invest in the maintenance of its homes, with ongoing home improvements to enhance the lifestyle opportunities for the people it supports. The Charity continues to fundraise to enable home improvement capital projects to be completed in the next financial year.

**New Services in the year**

Having acquired a further property for Supported Living via the Edward Gosling Foundation, this property was initially used to house people that needed to isolate in relation to Covid 19. It has now been renovated and adapted to the needs of the 5 people now permanently living there. We have also made improvements to the property in Merrivale Avenue by adding a self-contained apartment to this property.

**COVID-19**

During the last 2 years the Trust has worked hard to safely support service users through the pandemic and to manage its' finances accordingly. The strategy for staff to live in when required continues, we have taken several rental properties over the last year to accommodate staff, in order to reduce the risk of Covid 19 infection. Day Services at Bisterne have remained closed. Due to the pandemic, some staff have been furloughed and the movement of staff between services continues to be limited. The Trust has continued to operate a Covid committee, consisting of a group of Trustees and Senior Managers, and regularly communicate any decisions or actions to staff, service users and their families. The Trust is very grateful for the support also received from local authorities and donors throughout the year. Looking at the funds in hand and going forward, we believe that we are as well prepared as we can be and unless the national situation changes for the worse we do not foresee any financial problems in the future.

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**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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**Financial review**

*Donations and fundraising*

The Trust was extremely grateful for all donations that were received during the year ended 31 March 2021. Details of these amounts are disclosed in note 3 of the accounts.

The Trust is actively involved in arranging a variety of fundraising events. Events held, together with income generated, during the year to 31 March 2021 are disclosed in note 5 of the accounts.

The Trustees greatly appreciate the participation and interest of all those organisations and individuals who supported the Trust throughout the year.

**STRATEGIC REPORT**

**Financial review**

*Reserves policy*

The Board of Trustees have established a reserves policy whereby the unrestricted funds not committed or invested in fixed assets (the 'free reserves') held by the Charity should be between three and six months of the resources expended. This equates to a target of between £600,000 and £1,200,000 in general funds. At this level the Board of Trustees feel that they would be able to continue the current activities of the Charity in the event of a significant drop in funding. It would obviously be necessary to consider how the funding would be replaced or the activities changed. As at 31 March 2021 the free reserves were £713,588. As a result of financial restraint in Local Authority funding and the lower rates paid for our services, there is continued pressure on reserves. The Trust aims to always fund its core operations out of income, thus, leaving fundraising to provide extra quality of services. It is our intention to seek adequate payment for services that allow us to return to our targeted level of reserves within 5 years.

*Fixed assets*

The Board of Trustees considers the freehold properties owned by the Trust to have a value greater than the depreciated value stated in the Balance Sheet. The assets are held to provide residential and educational facilities to the People we support.

**Future plans**

**Service development**

It is the Trust's intention to keep the capacity of our supported living services at their current level, However on going improvements and developments to all services are key to our future plans, to enhance the lives of the people we support in various ways, this includes ensuring that people have the opportunity to experience a range of different daytime activities and occupations.

The Trust has committed to invest in a Holiday home, to ensure that the people we support have an opportunity to have a break away from their homes. As a result of the various periods of isolation due to Covid 19 this resource is seen as a key development. To cover some of the running costs, we plan to rent out this resource to the general public for 6 weeks a year. The Trust plan to invest in our Garden center and craft shop in Highcliffe, to enhance the facilities and open a small coffee shop at this site. We will also formalise a lease of our Day services in Southbourne and invest in enhancing these facilities too, along with the main site at Bisterne when it is able to re-open.

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**THE STABLE FAMILY HOME TRUST**  
**Report of the Trustees**  
**For the year ended 31 March 2021**

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**Fundraising and Marketing**

The Charity has refocused its Fundraising efforts for the financial year, for the first half of the 2020 – 2021 financial year funds have been raised to cover additional costs and income lost from the pandemic. It recognises that as funds available to Local Authorities to purchase services is constantly reducing and the Charity needs to find some other funds to cover the necessary costs of providing a higher quality service (investment in staff development & training, QA, communications etc.). During the next year the Trust will continue to strengthen its' identity to more accurately reflect the emerging enablement services it now delivers to people.

**TRUSTEES' RESPONSIBILITIES STATEMENT**

The trustees (who are also directors of The Stable Family Home Trust for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

**AUDITORS**

The auditors, Fawcetts LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved and authorised for issue by the Trustees on .....

*15th December 2021*

  
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S Farrow - Trustee

**Report of the Independent Auditors  
To the Members of**

**THE STABLE FAMILY HOME TRUST**

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**Opinion**

We have audited the financial statements of The Stable Family Home Trust (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at 31 March 2021, and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The other information comprises the information included in the Report of the Trustees (including Strategic Report), other than the financial statements and our Report of the Auditors thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees, which includes the Report of the Directors and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors included within the Report of the Trustees have been prepared in accordance with applicable legal requirements.

**Report of the Independent Auditors (continued)  
To the Members of**

**THE STABLE FAMILY HOME TRUST**

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**Matters on which we are required to report by exception**

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors included within the Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us;  
or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of Trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also directors of the charitable company for the purposes of company law and trustees of the charity for the purposes of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**Identifying and assessing potential risks related to irregularities**

Irregularities, including fraud, are non-compliance with laws and regulations. We design procedures, in line with our responsibilities, as set out in the auditors' responsibilities for the audit of the financial statements section, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, are detailed below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations we consider the following:

- the nature of the charity sector, control environment and financial performance;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the charity's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following area: revenue and resource recognition. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We have also obtained an understanding of the legal and regulatory frameworks that the charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Charities Act and related legislation.

**Report of the Independent Auditors (continued)  
To the Members of**

**THE STABLE FAMILY HOME TRUST**

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**Audit response to risks identified**

As a result of performing the above, we identified revenue and resource recognition as a key audit matter related to the potential risk of fraud. Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- understanding the charity's revenue recognition policies and how they are applied, including the relevant controls and performing a walkthrough to validate our understanding.
- enquiring of management concerning actual and potential litigation and claims;
- performing analytical procedures to compare revenue recognised against expectations and based on past experiences and management forecasts and investigated material divergencies by obtaining corroborative evidence.
- reading minutes of meetings of those charged with governance;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; applying parameters designed to identify entries that were not within our expectations. This included analysing and selecting journals for testing which appeared unusual in nature, either due to size, preparer or date of posting. To test their validity, we verified the journals to originating documentation.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Simon Ellingham BA FCA DChA (Senior Statutory Auditor)  
for and on behalf of Fawcetts LLP, Chartered Accountants & Statutory Auditors  
Windover House, St Ann Street, Salisbury, SP1 2DR

Date: 22 December 2011

**THE STABLE FAMILY HOME TRUST**  
**Statement of Financial Activities**

For the year ended 31 March 2021

INCOME AND EXPENDITURE	Note	Unrestricted General £	Unrestricted Designated £	Restricted £	2021 Total £	2020 Total £
<b>INCOME AND ENDOWMENTS FROM:</b>						
Donations and legacies	3	210,565		180,530	391,095	104,180
Charitable activities	4	2,728,098	-	-	2,728,098	3,013,713
Other trading activities	5	13,799	-	-	13,799	75,377
Investment income	6	162	-	-	162	330
Other income	7	266,105	-	148,291	414,396	1,816
<b>Total income</b>		<u>3,218,729</u>	<u>-</u>	<u>328,821</u>	<u>3,547,550</u>	<u>3,195,416</u>
<b>EXPENDITURE ON:</b>						
Raising funds	9	112,227		-	112,227	125,980
Charitable activities		2,667,817	69,669	275,484	3,012,970	3,006,406
<b>Total expenditure</b>	8	<u>2,780,044</u>	<u>69,669</u>	<u>275,484</u>	<u>3,125,197</u>	<u>3,132,386</u>
<b>NET (EXPENDITURE)/INCOME</b>		438,685	(69,669)	53,337	422,353	63,030
Transfers between funds		<u>(365,666)</u>	<u>365,666</u>		-	-
<b>Net movements in funds</b>		73,019	295,997	53,337	422,353	63,030
<b>RECONCILIATION OF FUNDS</b>						
Total funds brought forward		1,828,367	497,432	592,349	2,918,148	2,855,118
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>1,901,386</u></u>	<u><u>793,429</u></u>	<u><u>645,686</u></u>	<u><u>3,340,501</u></u>	<u><u>2,918,148</u></u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above.

Comparative figures for the unrestricted and restricted funds are shown in note 2.

The notes form part of these financial statements

**THE STABLE FAMILY HOME TRUST**  
**Balance Sheet**

**As at 31 March 2021**

	Note	2021 £	2020 £
<b>Fixed assets</b>			
Tangible fixed assets	16	2,269,950	2,284,699
<b>Current assets</b>			
Stock	17	1,760	2,603
Debtors	18	255,020	348,080
Cash at bank and in hand		<u>920,021</u>	<u>456,089</u>
		1,176,801	806,772
<b>Creditors: amounts due within one year</b>	19	<u>106,250</u>	<u>173,323</u>
<b>Net current assets</b>		1,070,551	633,449
<b>Total assets less current liabilities</b>		3,340,501	2,918,148
<b>NET ASSETS</b>		<u><u>3,340,501</u></u>	<u><u>2,918,148</u></u>
<b>Funds</b>			
Restricted funds	20	645,686	592,349
Unrestricted funds:	21		
General reserve fund		1,901,386	1,828,367
Designated fund		793,429	497,432
		<u>3,340,501</u>	<u>2,918,148</u>
<b>TOTAL FUNDS</b>	21	<u><u>3,340,501</u></u>	<u><u>2,918,148</u></u>

The financial statements were approved and authorised for issue by the Board of Trustees on 15<sup>th</sup> December 2021 and were signed on its behalf by:

  
 .....  
 S Farrow - Trustee

**THE STABLE FAMILY HOME TRUST**  
**Statement of Cash Flows**

**For the year ended 31 March 2021**

	Note	2021 £	2020 £
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Net cash provided by/(used in) operating activities	a	569,387	159,746
<i>Cash flows from investing activities:</i>			
Purchase of tangible fixed assets		(105,617)	(29,235)
Proceeds on sale of tangible fixed assets		-	-
Interest receivable		162	330
Net cash provided by/(used in) investing activities		<u>(105,455)</u>	<u>(28,905)</u>
<b>CHANGE IN CASH AND CASH EQUIVALENTS FOR THE YEAR</b>			
Cash and cash equivalents brought forward	b	<u>456,089</u>	<u>325,248</u>
<b>CASH AND CASH EQUIVALENTS CARRIED FORWARD AT 31 MARCH</b>			
		<u><u>920,021</u></u>	<u><u>456,089</u></u>
 <b>a) Reconciliation of net income/(expenditure) to net cash flow from operating activities</b>			
		2021 £	2020 £
Net income/(expenditure) for the year as per the Statement of Financial Activities		422,353	63,030
Adjusted for:			
Depreciation		120,366	122,175
Interest receivable		(162)	(330)
Decrease in stocks		843	(381)
(Increase)/decrease in debtors		93,060	(45,947)
Increase/(decrease) in creditors		<u>(67,073)</u>	<u>21,199</u>
<b>Net cash (used in)/provided by operating activities</b>		<u><u>569,387</u></u>	<u><u>159,746</u></u>
 <b>b) Analysis of cash and cash equivalents</b>			
		2021 £	2020 £
Cash at bank and in hand		<u><u>920,021</u></u>	<u><u>456,089</u></u>

The notes form part of these financial statements

**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**

**For the year ended 31 March 2021**

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**1. Accounting policies**

A summary of the principal accounting policies adopted, which have been applied consistently, are set out below:

**1.1 Accounting convention**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Account and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historic cost convention.

**1.2 Income**

All income whether from donations and legacies, fees from local authorities, other trading activities or investment income are accounted for in the Statement of Financial Activities once the charity has entitlement to the funds and the conditions of certainty and measurement as defined within the Charities SORP have been met.

Donations are accounted for as they are received.

Pecuniary legacies are accounted for as they are received. Residuary legacies are accounted for at the date of entitlement.

Local Authority fees are accounted for at the date the invoice is issued in accordance with the terms and conditions prevailing with the local authority.

Shop income is accounted for at the point of sale.

Investment income is accounted for once the income has been credited to the bank account.

Any other sources of income not noted above are recognised at the date of receipt.

**1.3 Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**1.4 Raising funds**

Raising funds includes all expenditure incurred by the charity to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

**1.5 Incoming resources from charitable activities**

Incoming resources from charitable activities represent the amounts receivable, on a daily basis, for residents and day care clients.

**1.6 Allocation and apportionment of costs**

Charitable costs have been allocated between direct costs and support (governance) costs. Support costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to statutory audit and professional fees together with Trustees indemnity insurance. The allocation of direct and governance costs is analysed in notes 10 and 11.



**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**  
**For the year ended 31 March 2021**

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**1.7 Redundancy and termination payments**

Termination payments are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these payments. The charity recognises termination payments when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy.

**1.8 Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	1% per year
Leasehold property	Over term of the lease
Building improvements	1% per year
Fixtures and fittings	Straight line over 5 years
Computer equipment	Straight line over 5 years

Depreciation is calculated to write down the cost of valuation, less estimated residual value, of all tangible fixed assets, other than freehold land, over their expected useful lives. This applies to assets with a value of £300 or more. Depreciation on assets is calculated from the date that the asset is brought into use.

**1.9 Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**1.10 Taxation**

The charity is exempt from corporation tax on its charitable activities.

**1.11 Fund accounting**

General funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the Trust.

Designated funds are funds which have been set aside at the discretion of the Trustees to help finance specific projects.

Restricted funds are funds subject to specific restrictive conditions imposed by donors or by the purpose of the appeal. Such donations and grants are treated as income in the year of receipt. Unspent restricted income is carried forward within restricted funds and spread over the life of the relevant asset or project.

All income and expenditure is shown in the Statement of Financial Activities.

**1.12 Leases**

The Trust enters into operating leases. Rental costs under operating leases is charged on a straight-line basis over the term, even if the payments are not made on such a basis.

**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**  
**For the year ended 31 March 2021**

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**1.13 Pension costs and other post-retirement benefits**

The Trust provides pensions to its employees through a defined contribution group personal pension scheme. The assets of the scheme are held independently of the Trust by Friends Provident Corporate Pensions Limited.

Pension contributions are charged to the Statement of Financial Activities as they become payable in accordance with the rules of the scheme. Any difference between amounts charged to the Statement of Financial Activities and contributions paid are shown as a separately identified liability or asset in the balance sheet.

**1.14 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.15 Trade debtors**

Trade debtors are carried at original net invoice amount less an estimate for doubtful debtors. Bad debts are written off when identified. Specific provisions are made against debts whose recovery is considered doubtful.

**1.16 Provisions and accruals**

Provisions are recognised when there is a present legal or constructive obligation as a result of past events and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

**1.17 Government grants and COVID-19**

The charity has received support from the UK Government as part of a package of measures introduced to support businesses during the coronavirus pandemic. Government grants are recognised in the financial statements *in the period in which they become receivable*.

**THE STABLE FAMILY HOME TRUST**  
**Statement of Financial Activities**

For the year ended 31 March 2021

**2. Statement of financial activities - comparative balances**

INCOME AND EXPENDITURE	Unrestricted			2020
	General £	Designated £	Restricted £	Total £
<b>INCOME AND ENDOWMENTS FROM:</b>				
Donations and legacies	80,036	-	24,144	104,180
Charitable activities	3,013,713	-	-	3,013,713
Other trading activities	75,377	-	-	75,377
Investment income	330	-	-	330
Other income	1,816	-	-	1,816
<b>Total income</b>	<b>3,171,272</b>	<b>-</b>	<b>24,144</b>	<b>3,195,416</b>
<b>EXPENDITURE ON:</b>				
Raising funds	125,980	-	-	125,980
Charitable activities	2,923,946	42,621	39,839	3,006,406
<b>Total expenditure</b>	<b>3,049,926</b>	<b>42,621</b>	<b>39,839</b>	<b>3,132,386</b>
<b>NET (EXPENDITURE)/INCOME</b>	<b>121,346</b>	<b>(42,621)</b>	<b>(15,695)</b>	<b>63,030</b>
Transfers between funds	(47,666)	59,666	(12,000)	-
<b>Net movements in funds</b>	<b>73,680</b>	<b>17,045</b>	<b>(27,695)</b>	<b>63,030</b>
<b>RECONCILIATION OF FUNDS</b>				
Total funds brought forward	1,754,687	480,387	620,044	2,855,118
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>1,828,367</b>	<b>497,432</b>	<b>592,349</b>	<b>2,918,148</b>

**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**  
**For the year ended 31 March 2021**

**3. Donations and Legacies**

	Unrestricted	Capital Appeal	Restricted	Total 2021	Total 2020
	£	£	£	£	£
Donations in kind - Bisterne Estate	20,000	-	-	20,000	20,000
Garfield Weston	-	-	51,000	51,000	-
Levenes Solicitors	-	-	1,000	1,000	-
Tapper & Son	-	-	2,520	2,520	-
Edward Gosling Foundation	5,000	-	10,000	15,000	-
Richard Davies Charitable Foundation	-	-	2,000	2,000	500
Verwood Rotary Club	-	-	1,000	1,000	-
Ringwood Rotary Club	-	-	500	500	-
Dorset Community	-	-	2,500	2,500	-
Louis Ross Foundation	-	-	1,092	1,092	-
Souter Charitable Trust	3,000	-	-	3,000	-
Mr P Frank	500	-	-	500	-
Froggnal Trust	2,000	-	-	2,000	-
Lord & Lady Fellowers	2,000	-	-	2,000	-
De Laszlo Foundation	1,000	-	-	1,000	-
Persimmon Charitable	1,000	-	-	1,000	-
Sherbourne Abbey	1,000	-	-	1,000	-
Macfalanes Oliver Ford	15,000	-	-	15,000	-
Martin & Co	1,000	-	-	1,000	-
Hall Charitable Trust	1,000	-	-	1,000	-
Lodge of Unity	500	-	-	500	-
R H Charitable C Hoare	1,000	-	-	1,000	-
C Townsend	1,500	-	-	1,500	-
Dobson	1,000	-	-	1,000	-
R D Freemantle	1,000	-	-	1,000	-
G H Mills	10,000	-	-	10,000	-
M J Cadman	1,000	-	-	1,000	-
Talbot Village	25,000	-	-	25,000	-
Elizabeth Lodge	1,000	-	-	1,000	-
I J Bailey	750	-	-	750	-
P Harford	500	-	-	500	-
Masonic Charitable	500	-	-	500	-
Lodge 132	500	-	-	500	-
Redlynch Charitable Trust	-	-	-	-	1,000
AFC Bournemouth Cherries	-	-	-	-	1,000
The Colefax Charitable Trust	2,000	-	-	2,000	1,000
Fine Family Foundation	-	-	-	-	500
The JFR Charitable Trust	-	-	-	-	2,500
J S Coobs	-	-	-	-	300
Sylvia Waddilove	-	-	-	-	1,000
Anonymous	1,000	-	-	1,000	3,000
The Webb Family Charitable Trust	2,000	-	2,000	4,000	2,000
The Percy Bilton Grant	-	-	500	500	2,345
The Leonard Stoate Charity	-	-	-	-	1,000
Gardening for the Disabled	-	-	-	-	872
Leeds Building Society	-	-	-	-	775
Boshier Hinton Foundation	-	-	-	-	1,000
David Solomons Charitable Trust	-	-	-	-	1,000
CAF	-	-	-	-	325
Pepper Family	-	-	-	-	75
The Hospital Saturday Fund	-	-	-	-	8,000
The Lady Hind Trust	-	-	-	-	1,000
The Valentine Charitable Trust	10,000	-	-	10,000	-
HIWCF Hampshire	8,000	-	-	8,000	-
Baily Thomas Trust	20,000	-	-	20,000	-
<b>Carried forward</b>	<b>139,750</b>	<b>-</b>	<b>74,112</b>	<b>213,862</b>	<b>49,192</b>

THE STABLE FAMILY HOME TRUST

Notes to the Financial Statements

For the year ended 31 March 2021

3. Donations and Legacies (continued)	Unrestricted £	Capital Appeal £	Restricted £	Total 2021 £	Total 2020 £
<b>Brought forward</b>	139,750	-	74,112	213,862	49,192
The Geoff & Fiona Squire Foundation	12,000	-	15,000	27,000	-
The Albert Hunt Trust	5,000	-	-	5,000	-
T H Russell Trust	-	-	10,000	10,000	-
Bransgrove Rotary Club	-	-	2,000	2,000	-
Screwfix	-	-	-	-	5,000
Mrs E A Williams	5,000	-	-	5,000	-
Forelle Estate	-	-	500	500	500
Lady Meyrick	-	-	-	-	4,000
O'Sullivan Family Trust	-	-	-	-	10,000
Edwina Mountbatten and Leonora Children's Foundation	-	-	-	-	5,000
The Carron Charitable Trust	-	-	-	-	500
The Alice Ellen Cooper-Dean Charitable Foundation	10,000	-	-	10,000	10,000
The Vec Acorn Trust	-	-	-	-	500
The Cadogan Charity	5,000	-	-	5,000	5,000
Sherborne Abbey	-	-	-	-	500
J & M Family Foundation	-	-	-	-	1,000
Co-op Community Fund	-	-	-	-	2,252
CAF	2,000	-	78,134	80,134	500
Sweet Charity Choir	-	-	-	-	1,387
The Online Foundation	-	-	-	-	3,115
Collection Boxes	-	-	-	-	462
Various Sponsorship Events	11,995	-	-	11,995	-
Donations under £500 per donor	19,820	-	784	20,604	5,272
<b>Totals as per SOFA</b>	<u>210,565</u>	<u>-</u>	<u>180,530</u>	<u>391,095</u>	<u>104,180</u>

The funds received for the Capital Appeal form part of the restricted funds for disclosure purposes and are identified separately for clarity.

THE STABLE FAMILY HOME TRUST

Notes to the Financial Statements

For the year ended 31 March 2021

For the year ended 31 March 2020 donations and legacies are analysed between funds as follows:

	Unrestricted	Capital Appeal	Restricted	Total 2020
	£	£	£	£
Donations in kind - Bisterne Estate	20,000	-	-	20,000
Alliance Family Foundation	-	500	-	500
Redlynch Charitable Trust	1,000	-	-	1,000
AFC Bournemouth Cherries	1,000	-	-	1,000
The Colefax Charitable Trust	1,000	-	-	1,000
Fine Family Foundation	500	-	-	500
The JFR Charitable Trust	2,500	-	-	2,500
J S Coobs	300	-	-	300
Sylvia Waddilove	1,000	-	-	1,000
Anonymous	3,000	-	-	3,000
The Webb Family Charitable Trust	2,000	-	-	2,000
The Percy Bilton Grant	-	-	2,345	2,345
The Leonard Stoate Charity	-	-	1,000	1,000
Gardening for the Disabled	-	-	872	872
Leeds Building Society	-	-	775	775
Boshier Hinton Foundation	-	-	1,000	1,000
David Solomons Charitable Trust	-	-	1,000	1,000
CAF	-	-	325	325
Pepper Family	-	-	75	75
The Hospital Saturday Fund	-	-	8,000	8,000
The Lady Hind Trust	1,000	-	-	1,000
Screwfix	-	-	5,000	5,000
Forelle Estate	500	-	-	500
Lady Meyrick	4,000	-	-	4,000
O'Sullivan Family Trust	10,000	-	-	10,000
Edwina Mountbatten and Leonora Children's Foundation	5,000	-	-	5,000
The Carron Charitable Trust	500	-	-	500
The Alice Ellen Cooper-Dean Charitable Foundation	10,000	-	-	10,000
The Vec Acorn Trust	500	-	-	500
The Cadogan Charity	5,000	-	-	5,000
Sherborne Abbey	500	-	-	500
J & M Family Foundation	-	-	1,000	1,000
Co-op Community Fund	-	-	2,252	2,252
CAF	500	-	-	500
Sweet Charity Choir	1,387	-	-	1,387
The Online Foundation	3,115	-	-	3,115
Collection Boxes	462	-	-	462
Various Sponsorship Events	-	-	-	-
Donations under £500 per donor	5,272	-	-	5,272
	<u>80,036</u>	<u>500</u>	<u>23,644</u>	<u>104,180</u>

**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**  
**For the year ended 31 March 2021**

**4. Income from Charitable Activities**

	Activity	2021 £	2020 £
Local Authorities/Parents Fees	Incoming Resources	2,285,093	2,604,234
Property rental income	Incoming Resources	443,005	409,479
		<u>2,728,098</u>	<u>3,013,713</u>

**Property Rental Income**

The charity has property rental income with respect to the following properties Kings Park, Pinehaven, Abbotsford, Hayes Avenue, Watersreach and Merrivale. There is currently no minimum income as it depends on the occupancy and as a result we are unable to state future income.

**5. Other trading activities**

	Unrestricted funds 2021 £	Unrestricted funds 2020 £
<b>Activities for generating funds:</b>		
Summer fayre	-	6,364
Christmas fayre and raffle	-	4,066
Summer soul	-	3,583
Dragon boats	-	6,342
Bike-a-thon	-	1,190
Gifted sales	266	18,029
Aspire sales	53	12,713
Give as you live	4,683	20
Other activities	8,797	23,070
	<u>13,799</u>	<u>75,377</u>

**6. Investment income**

	2021 £	2020 £
Interest receivable	162	330

**7. Other income**

	2021 £	2020 £
Gift Aid	10,399	-
Day Service Loss of Income payments	92,374	-
Local Authority Covid Grants - Restricted	148,291	-
Coronavirus Job Retention Scheme	163,332	1,816
	<u>414,396</u>	<u>1,816</u>

**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**

**For the year ended 31 March 2021**

**8. Expenditure**

	Note	Staff costs £	Other Costs £	Depreciation £	Total 2021 £	Total 2020 £
<b>Raising funds</b>						
Generating voluntary income	9	93,479	18,748	-	112,227	125,980
<b>Charitable activities</b>						
Direct costs of the Charity	10	2,104,240	770,740	120,366	2,995,346	2,986,479
Support costs	11	-	17,624	-	17,624	19,927
		<u>2,104,240</u>	<u>788,364</u>	<u>120,366</u>	<u>3,012,970</u>	<u>3,006,406</u>
		<u>2,197,719</u>	<u>807,112</u>	<u>120,366</u>	<u>3,125,197</u>	<u>3,132,386</u>

**9. Raising Funds**

<b>Other trading activities</b>	2021 £	2020 £
Staff costs	93,479	80,972
Other expenses	4,659	2,563
Marketing expenses	104	5,602
Gifted expenses	2,084	11,782
Event expenses	11,901	19,061
Consultancy costs	-	6,000
	<u>112,227</u>	<u>125,980</u>

For the year ended 31 March 2021 expenditure on raising funds was all unrestricted fund expenditure.



**THE STABLE FAMILY HOME TRUST**  
**Notes to the Financial Statements**

For the year ended 31 March 2021

**10. Direct costs of the Charity**

	Unrestricted	Restricted	Designated	Total 2021	Total 2020
	£	£	£	£	£
Wages	1,906,329		-	1,906,329	2,084,925
Social security	141,100		-	141,100	149,012
Pensions	56,811		-	56,811	53,349
Other operating leases	12,539		-	12,539	7,200
Rent, rates and water	85,537		-	85,537	69,065
Insurance	56,644		-	56,644	53,684
Light and heat	24,876		-	24,876	30,585
Telephone	18,753		-	18,753	19,831
Health scheme	16,842		-	16,842	18,641
Supported living running costs and sundries	66,030		-	66,030	49,054
Quality assurance expenses	7,200		-	7,200	7,200
Training	2,385		-	2,385	11,339
Travel	19,415		-	19,415	49,344
Repairs & renewals	22,332	936	46,272	69,540	46,556
Administration	2,729		-	2,729	20,510
Client activities	2,943	12,957		15,900	14,544
Household running expenses	5,737		-	5,737	15,252
Food expenses	9,366		-	9,366	8,238
Catering	252		-	252	11,562
Garden	1,050		-	1,050	13,684
IT	47,943		-	47,943	36,780
Recruitment	6,545		-	6,545	8,325
Webroster expense	879		-	879	3,682
Office costs/administration	22,245	7,722		29,967	34,428
Staff Christmas party	-		-	-	1,860
Meeting and training refreshments	2		-	2	2,166
Bank charges	1,631		-	1,631	2,157
Consultancy fees	15,240		-	15,240	14,494
Equipment hire	13,677		-	13,677	14,609
Childcare vouchers	324		-	324	424
Depreciation	82,655	14,314	23,397	120,366	122,175
Loss on disposal of fixed assets	-		-	-	-
Bad debts	182		-	182	-
Expenses relating to the Covid-19 Pandemic	-	239,555		239,555	-
Improvements to property written off	-		-	-	11,804
	<u>2,650,193</u>	<u>275,484</u>	<u>69,669</u>	<u>2,995,346</u>	<u>2,986,479</u>

THE STABLE FAMILY HOME TRUST

Notes to the Financial Statements

For the year ended 31 March 2021

For the year ended 31 March 2020 charitable activities costs are analysed between funds as follows:

	Unrestricted	Designated	Restricted	Total
	£	£	£	2020
				£
Wages	2,081,359	3,566	-	2,084,925
Social security	149,012	-	-	149,012
Pensions	53,349	-	-	53,349
Other operating leases	7,200	-	-	7,200
Rent, rates and water	69,065	-	-	69,065
Insurance	53,684	-	-	53,684
Light and heat	30,585	-	-	30,585
Telephone	19,831	-	-	19,831
Health scheme	18,641	-	-	18,641
Supported living running costs and sundries	49,054	-	-	49,054
Quality assurance expenses	7,200	-	-	7,200
Training	11,339	-	-	11,339
Travel	49,344	-	-	49,344
Repairs & renewals	24,820	17,446	4,290	46,556
Administration	20,510	-	-	20,510
Client activities	14,272	272	-	14,544
Household running expenses	15,252	-	-	15,252
Food expenses	8,238	-	-	8,238
Catering	11,562	-	-	11,562
Garden	13,684	-	-	13,684
IT	34,435	2,345	-	36,780
Recruitment	8,325	-	-	8,325
Webroster expense	3,682	-	-	3,682
Office costs/administration	34,428	-	-	34,428
Staff Christmas party	1,860	-	-	1,860
Meeting and training refreshments	2,166	-	-	2,166
Bank charges	2,157	-	-	2,157
Consultancy fees	14,494	-	-	14,494
Equipment hire	14,609	-	-	14,609
Childcare vouchers	424	-	-	424
Depreciation	79,438	11,697	31,040	122,175
Improvements to property written off	-	4,513	7,291	11,804
	<u>2,904,019</u>	<u>39,839</u>	<u>42,621</u>	<u>2,986,479</u>

11. Support costs

	Unrestricted	Restricted	Total	Total
	£	£	2021	2020
			£	£
Auditor's remuneration	7,500	-	7,500	7,320
Legal and professional fees	9,284	-	9,284	11,991
Trustees' indemnity insurance	840	-	840	616
	<u>17,624</u>	<u>-</u>	<u>17,624</u>	<u>19,927</u>

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**For the year ended 31 March 2021**

**12. Net Income/(expenditure)**

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Auditors' remuneration	7,500	7,320
Depreciation	120,366	122,175
Other operating leases	<u>12,539</u>	<u>7,200</u>

**13. Trustees' remuneration and benefits**

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

**14. Staff costs**

	2021	2020
	£	£
Wages and salaries	1,999,808	2,165,897
Social security costs	141,100	149,012
Other pensions costs	<u>56,811</u>	<u>53,349</u>
	<u>2,197,719</u>	<u>2,368,258</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Residential homes	4	6
Aspire	10	18
Supported living	43	43
Domiciliary care	1	1
Administration	9	8
Capital appeal	-	2
Fundraising	<u>3</u>	<u>1</u>
	<u>70</u>	<u>79</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2021	2020
£60,000 - £70,000	<u>1</u>	<u>1</u>

The key management personnel of the charity are listed on page 1. The total amount of the employee benefits (including employer national insurance contributions) received by key management personnel for their services was £445,572 (2020: £447,972). In addition, employer's pension contributions of £18,639 (2020: £14,719) were paid for the 12 (2020: 12) employees.

The Trust operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. Contributions payable by the company amounted to £56,811 (2020: £53,349).

Included within the wages and salaries costs were redundancy/termination payments totalling £25,747 (2020: £5,202).

**THE STABLE FAMILY HOME TRUST**  
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**15. Obligations under leasing agreements**

The total future minimum payments due on leases expiring:

	Operating leases	
	2021	2020
	£	£
Expiring:		
Within one year	88,100	38,000
Within one to five years	282,600	152,000
More than five years	158,267	120,667
	<u>528,967</u>	<u>310,667</u>

**16. Tangible fixed assets**

	Freehold property	Short leasehold	Building improvements	Fixtures and fittings	Computer equipment	Total
	£	£	£	£	£	£
<b>Cost</b>						
At 1 April 2020	1,813,769	799,531	443,160	384,288	73,539	3,514,287
Additions	-	26,684	45,223	26,444	7,266	105,617
Transfer	-	58,525	(58,525)	-	-	-
Disposals	-	-	-	-	(22,891)	(22,891)
At 31 March 2021	<u>1,813,769</u>	<u>884,740</u>	<u>429,858</u>	<u>410,732</u>	<u>57,914</u>	<u>3,597,013</u>
<b>Depreciation</b>						
At 1 April 2020	123,601	764,012	9,030	276,888	56,057	1,229,588
Charge for the year	17,356	40,970	4,299	49,869	7,872	120,366
Transfer	-	1,171	(1,171)	-	-	-
Eliminated on disposals	-	-	-	-	(22,891)	(22,891)
At 31 March 2021	<u>140,957</u>	<u>806,153</u>	<u>12,158</u>	<u>326,757</u>	<u>41,038</u>	<u>1,327,063</u>
<b>Net book value</b>						
At 31 March 2021	<u>1,672,812</u>	<u>78,587</u>	<u>417,700</u>	<u>83,975</u>	<u>16,876</u>	<u>2,269,950</u>
At 31 March 2020	<u>1,690,168</u>	<u>35,519</u>	<u>434,130</u>	<u>107,400</u>	<u>17,482</u>	<u>2,284,699</u>

Included in cost or valuation of land and buildings is freehold land of £78,173 (2020: £78,173) which is not depreciated.

All fixed assets are held for the direct furtherance of the charity's objects.

**17. Stock**

	2021	2020
	£	£
Stocks	<u>1,760</u>	<u>2,603</u>

**18. Debtors**

	2021	2020
	£	£
Trade debtors	185,797	301,536
Other debtors	7,988	4,291
Prepayments and accrued income	61,235	42,253
	<u>255,020</u>	<u>348,080</u>

**19. Creditors: amounts due within one year**

	2021	2020
	£	£
Trade creditors	6,164	46,157
Social security and other taxes	-	39,258
Other creditors	23,540	30,665
Accrued expenses	76,546	57,243
	<u>106,250</u>	<u>173,323</u>

**THE STABLE FAMILY HOME TRUST**  
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**20. MOVEMENT IN FUNDS**

Statement of funds	Balance at 1.4.20 £	Incoming resources £	Outgoing resources £	Depreciation £	Transfers to/(from) £	Balance at 31.3.21 £
<b>Restricted funds:</b>						
Capital Appeal	516,252	-	-	(5,242)	-	511,010
Car Park & Garden Walls	978	-	-	-	-	978
Day Service	167	-	-	-	-	167
Media Fund Suite	1,001	-	-	(338)	-	663
New Forest Rotary Club	1,017	-	-	-	-	1,017
Abbotsford Refurbishment	11,820	-	-	(542)	-	11,278
Summer Fayre	2,380	-	-	-	-	2,380
Clock Tower	285	-	(220)	-	-	65
Computer Equipment	1,052	-	-	(256)	-	796
Merrivale Refurbishment	33,076	51,000	(714)	(2,528)	-	80,834
Computer Equipment	7,200	-	-	(2,400)	-	4,800
Nourish Tablets	8,363	-	(7,722)	-	-	641
Merrivale Computers	730	-	-	(135)	-	595
Gifted Garden Centre	2,252	-	-	-	-	2,252
Abbotsford Clients	128	-	-	-	-	128
Hotbox Growbox	698	-	-	(174)	-	524
Pinehaven Improvements	4,950	-	-	(50)	-	4,900
Client Christmas Party	-	500	(447)	-	-	53
Belle Vue Crescent	-	10,000	-	(2,001)	-	7,999
Outdoor Fitness	-	2,000	(2,000)	-	-	-
Isolation House	-	6,684	(4,734)	-	-	1,950
Client Activities	-	10,000	(8,985)	-	-	1,015
CAF Staff Cost Supported Living	-	77,634	(77,634)	-	-	-
Hayes Sensory Equipment	-	1,592	(1,525)	-	-	67
Abbotsford Decorating	-	4,120	-	-	-	4,120
BCP Grant #	-	32,587	(34,491)	-	-	(1,904)
HCC Grant *	-	9,596	(9,596)	-	-	-
Local Authority Covid Grants *	-	3,161	(3,161)	-	-	-
BCP Infection Control *	-	14,485	(14,485)	-	-	-
Covid Lottery Grant *	-	30,008	(29,103)	-	-	905
Lateral Flow Tests *	-	17,000	(17,000)	-	-	-
BCP Workforce #	-	35,000	(39,920)	-	-	(4,920)
Rapid Testing BCP *	-	13,694	(8,167)	-	-	5,527
HCC Day Service Covid Grant *	-	7,500	(1,266)	(648)	-	5,586
HCC Support Testing *	-	2,260	-	-	-	2,260
	<u>592,349</u>	<u>328,821</u>	<u>(261,170)</u>	<u>(14,314)</u>	<u>-</u>	<u>645,686</u>
<b>Unrestricted funds</b>						
General fund	1,828,367	3,218,729	(2,780,044)	-	(365,666)	1,901,386
Designated funds	497,432	-	(69,669)	-	365,666	793,429
	<u>2,325,799</u>	<u>3,218,729</u>	<u>(2,849,713)</u>	<u>-</u>	<u>-</u>	<u>2,694,815</u>
<b>TOTAL FUNDS</b>	<u><u>2,918,148</u></u>	<u><u>3,547,550</u></u>	<u><u>(3,110,883)</u></u>	<u><u>(14,314)</u></u>	<u><u>-</u></u>	<u><u>3,340,501</u></u>

During the year there was a transfer made of £Nil (2020 - £12,000) from the Capital Appeal to the General fund relating to donations which donors have kindly unrestricted.

During the year the trustees designated the following amounts for future projects, Holiday Home £75,000, Future Building Projects £200,000 and Day Service £25,000.

**THE STABLE FAMILY HOME TRUST**  
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**20. MOVEMENT IN FUNDS (continued)**

Restricted funds: these represent grants and donations received for specific purposes within each charitable activity. The purpose of the larger grants/donations are detailed below:

<b>Capital Appeal</b>	Details are included within the Trustee's report.
<b>Car Park and Garden Walls</b>	Repairs and maintenance of car park and the garden walls.
<b>Day Service</b>	General supplies for activities.
<b>Media Fund Suite</b>	The provision of IT equipment to enable learning and hobbies for people with learning disabilities.
<b>New Forest Rotary Club</b>	To be used for the purchase of furnishings in supported living accommodation.
<b>Abbotsford refurbishment</b>	To refurbish Abbotsford home for first residents.
<b>Computer Equipment</b>	Used for the purchase of computer equipment.
<b>Summer Fayre</b>	To be used to purchase a people carrier and a laser cutter.
<b>Clock Tower</b>	To assist with maintenance costs as they arise.
<b>Merrivale Refurbishment</b>	To refurbish Merrivale home for first residents.
<b>Computer Equipment</b>	To assist with purchase of new computers for staff.
<b>Nourish Tablets</b>	To assist with purchase of tablet computers for new Nourish system.
<b>Merrivale Computer</b>	To purchase a computer for Merrivale residents and staff.
<b>Gifted Garden Centre</b>	To purchase items for the running of Gifted garden centre.
<b>Hotbox Growbox</b>	Garden equipment for education and supplies to Gifted.
<b>Pinehaven Improvements</b>	Improvements to the supported living home.
<b>Abbotsford Clients</b>	Activities for clients living in Abbotsford.
<b>Client Christmas Party</b>	Activities for clients over Christmas
<b>Belle Vue Crescent</b>	To refurbish Belle Vue home for the first clients to move in
<b>Outdoor Fitness</b>	On site fitness equipment
<b>Isolation House</b>	To assist with the purchase of goods for anyone who has to isolate while having covid in a separate home
<b>Client Activities</b>	Purchases of activities for day service
<b>CAF Staff Cost Supported Living</b>	To assist in paying support staff salaries and on costs for clients in their own home
<b>Hayes Sensory Equipment</b>	To assist with the purchase of sensory equipment for clients in their own home
<b>Abbotsford Decorating</b>	External decorating of Abbotsford home
<b>* Funds above Covid-19 Related</b>	These grants are for dealing with the Covid-19 pandemic
<b># BCP Grant and BCP Workforce</b>	Grants relating to the Covid-19 pandemic, these have been overspent during the year and will be recovered in the new financial year.

Designated funds are held for the purpose of financing home improvements and purchases as noted in the strategic report.

**Sinking funds**

For each freehold property owned by the Trust and for each of those leasehold properties held on a fully repairing lease, the Trust puts aside a fixed amount annually to provide for future major building repairs and refurbishments. The Trust has defined major repairs as those costing in excess of £2,500.

These amounts are held as a single fund within Designated Funds, to be allocated to specific projects as and when required.

**THE STABLE FAMILY HOME TRUST**  
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**For the year ended 31 March 2021**

**20. Statement of funds (continued)**

Comparative statement of funds for the year ended 31 March 2020:

	Balance at 1.4.19 £	Incoming resources £	Outgoing resources £	Depreciation £	Transfers to/(from) £	Balance at 31.3.20 £
<b>Restricted funds:</b>						
Capital Appeal	532,993	500	-	(5,241)	(12,000)	516,252
Car Park & Garden Walls	978	-	-	-	-	978
Day Service	167	-	-	-	-	167
Safer Places Scheme	2,649	-	(2,649)	-	-	-
Friendship & Wellbeing Project	917	-	(917)	-	-	-
Media Fund Suite	1,340	-	-	(339)	-	1,001
New Forest Rotary Club	1,017	-	-	-	-	1,017
Abbotsford Refurbishment	12,362	-	-	(542)	-	11,820
Summer Fayre	2,380	-	-	-	-	2,380
Clock Tower	520	-	(235)	-	-	285
Supported Living	3,942	-	(3,942)	-	-	-
Computer Equipment	1,500	-	(192)	(256)	-	1,052
Potters Wheel	40	-	(40)	-	-	-
Merrivale refurbishment	38,957	1,000	(4,321)	(2,560)	-	33,076
Merrivale furnishings	1,000	-	(1,000)	-	-	-
Outdoor fitness equipment	4,260	3,775	(8,035)	-	-	-
Computer equipment	9,600	-	-	(2,400)	-	7,200
Nourish tablets	2,000	8,000	(1,637)	-	-	8,363
Stables Flat bathrooms	2,337	-	(2,337)	-	-	-
Merrivale computers	865	-	-	(135)	-	730
Gifted garden centre	220	2,252	(220)	-	-	2,252
Abbotsford Clients	-	400	(272)	-	-	128
Ipads	-	2,345	(2,345)	-	-	-
Hotbox growbox	-	872	-	(174)	-	698
Pinehaven improvements	-	5,000	-	(50)	-	4,950
	<u>620,044</u>	<u>24,144</u>	<u>(28,142)</u>	<u>(11,697)</u>	<u>(12,000)</u>	<u>592,349</u>
<b>Unrestricted funds</b>						
General fund	1,754,687	3,171,272	(3,049,926)	-	(47,666)	1,828,367
Designated funds	480,387	-	(42,621)	-	59,666	497,432
	<u>2,235,074</u>	<u>3,171,272</u>	<u>(3,092,547)</u>	<u>-</u>	<u>12,000</u>	<u>2,325,799</u>
<b>TOTAL FUNDS</b>	<u><u>2,855,118</u></u>	<u><u>3,195,416</u></u>	<u><u>(3,120,689)</u></u>	<u><u>(11,697)</u></u>	<u><u>12,000</u></u>	<u><u>2,918,148</u></u>

During the year there was a transfer made of £12,000 from the Capital Appeal to the General fund relating to donations which donors have kindly unrestricted.

**THE STABLE FAMILY HOME TRUST**  
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**21. Analysis of net assets between funds**

	Fixed assets £	Net current assets £	Total £
Restricted funds	608,356	37,330	645,686
Unrestricted funds: general reserve fund	1,187,798	713,588	1,901,386
Unrestricted funds: designated fund	473,796	319,633	793,429
<b>Net assets as at the end of the year</b>	<u>2,269,950</u>	<u>1,070,551</u>	<u>3,340,501</u>

Comparative analysis of net assets between funds for the year ended 31 March 2020:

	Fixed assets £	Net current assets £	Total £
Restricted funds	574,244	18,105	592,349
Unrestricted funds: general reserve fund	1,236,659	591,708	1,828,367
Unrestricted funds: designated fund	473,796	23,636	497,432
<b>Net assets as at 31 March 2020</b>	<u>2,284,699</u>	<u>633,449</u>	<u>2,918,148</u>

**22. Related Party Disclosures**

None of the trustees received any remuneration or expenses during the year.

The daughter of a trustee, Sue Pepper, received services totalling £54,474 (2020: £54,860) during the year. As at 31 March the Trust was owed £4,397 for March 2021 fees (2020: £9,495).

The son of a trustee, John Mason, received services totalling £50,732 (2020: £56,283) during the year. As at 31 March the Trust was owed £4,450 for March 2021 fees (2020: £4,328).

The partner of the Chief Executive, Colin Waters, was employed by the Trust as a care worker, on the same terms as other employees in that position.

Amounts paid for Trustees indemnity insurance during the year amounted to £616 (2020: £616).

**23. Status**

The charity is limited by guarantee and has no share capital.